

# Agenda

1.0

Headwinds in hydrogen production

2.0

Calculating LCOH

3.0

Exploring industry use-cases

4.0

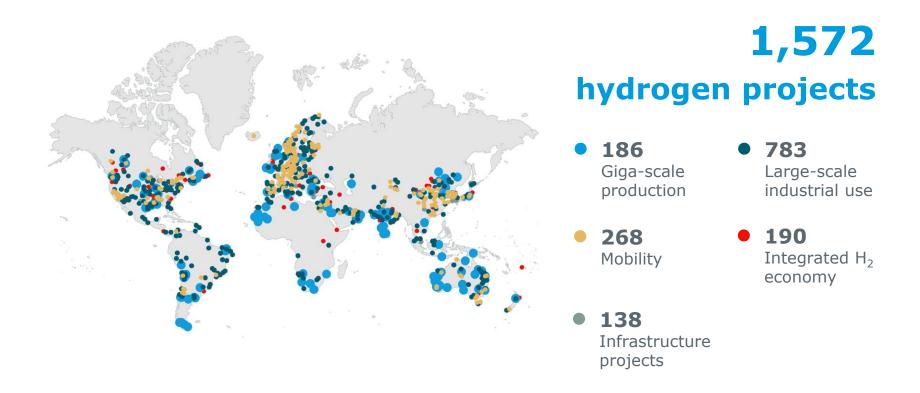
Gore's PEM promise





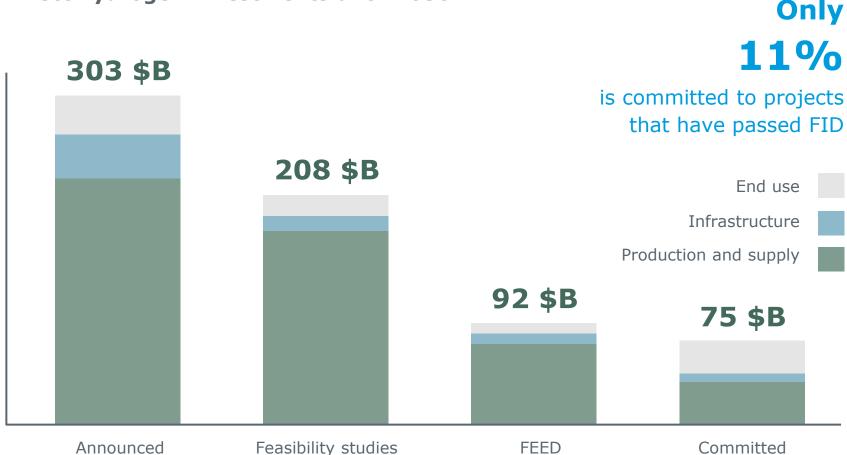
## The clean hydrogen project pipeline is growing & maturing, but deployment must accelerate rapidly to meet climate goals

#### Hydrogen projects announced globally



- 1,572 clean hydrogen projects announced globally as of May 2024
- 434 projects (about 28% of total) have passed FID stage





- USD 678 billion in direct investments in clean H<sub>2</sub> projects have been announced through 2030
- Just over 11% (USD 75 billion) is committed to **projects** that have passed FID

## Headwinds for hydrogen projects

The clean hydrogen industry faces significant cost challenges.

Three key factors driving project development:

1

#### **Finding and Certainty of Demand**

- Securing stable and long-term demand is critical for justifying investments in hydrogen projects.
- Offtakers cannot commit due to a lack of long-term pricing mechanisms.

2

#### **Power Prices**

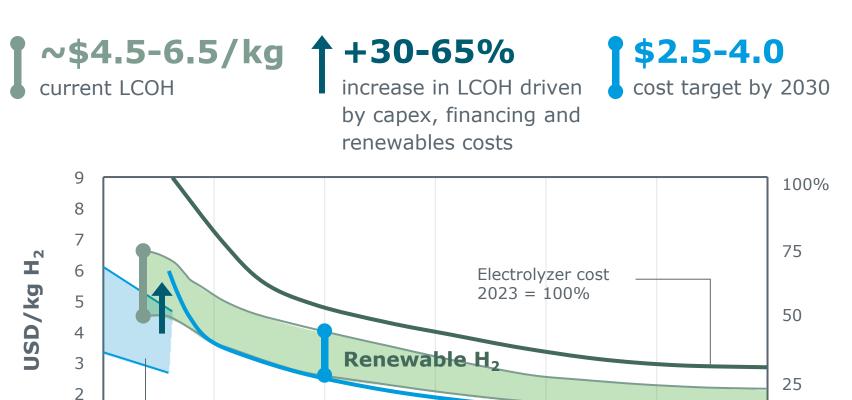
• Competitive and predictable energy prices are essential for costeffective hydrogen production.

3

#### Regulation

• Clear and supportive regulatory frameworks are necessary to facilitate project approvals and financing.

#### **Development of levelized cost of hydrogen**



Low-carbon H<sub>2</sub>

2035

2040

2045

2050

Hydrogen Insights 2023, Hydrogen Council, 2023, https://hydrogencouncil.com

2030

Prior renewable H<sub>2</sub>

2025

2020

A lack of committed offtakers, high costs, and regulatory uncertainty are significant barriers preventing wider adoption and slowing down project development.



# LCOH is used to benchmark the cost-competitiveness of hydrogen production projects

There are many studies focusing on LCOH reduction considering different regional and economical factors.

However, as a leading PEM supplier, Gore wanted to investigate PEM attributes and their impact on reducing LCOH.





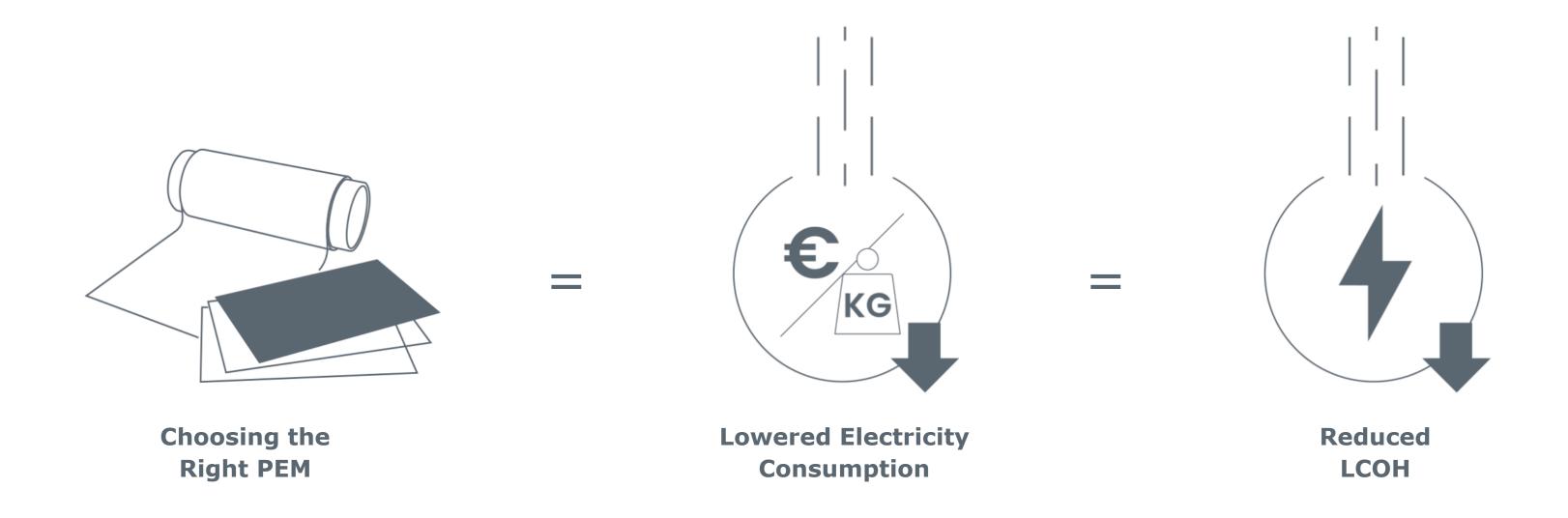


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# Developing a hypothesis

The right PEM can significantly reduce LCOH by lowering electricity costs.



## Expanding that hypothesis

How? By increasing the efficiency of an electrolysis cell via these two PEM attributes:



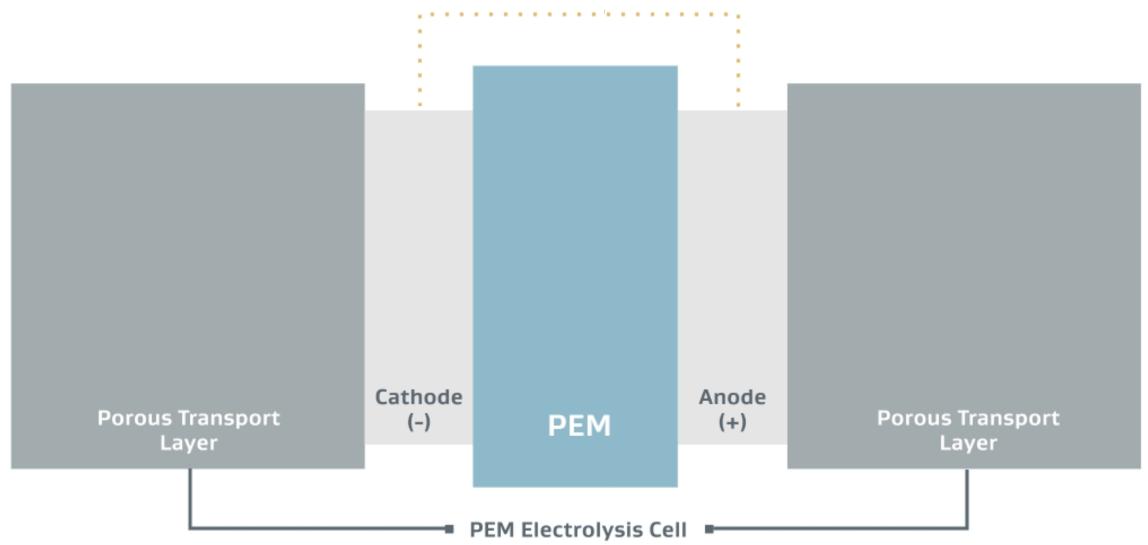
# The lower the membrane proton resistance, the higher the cell efficiency

#### **Proton Resistance**

**Hydrogen Permeation Resistance** 

### Gore can engineer the membrane proton resistance by:

- reducing membrane thickness
- increasing ionomer conductivity



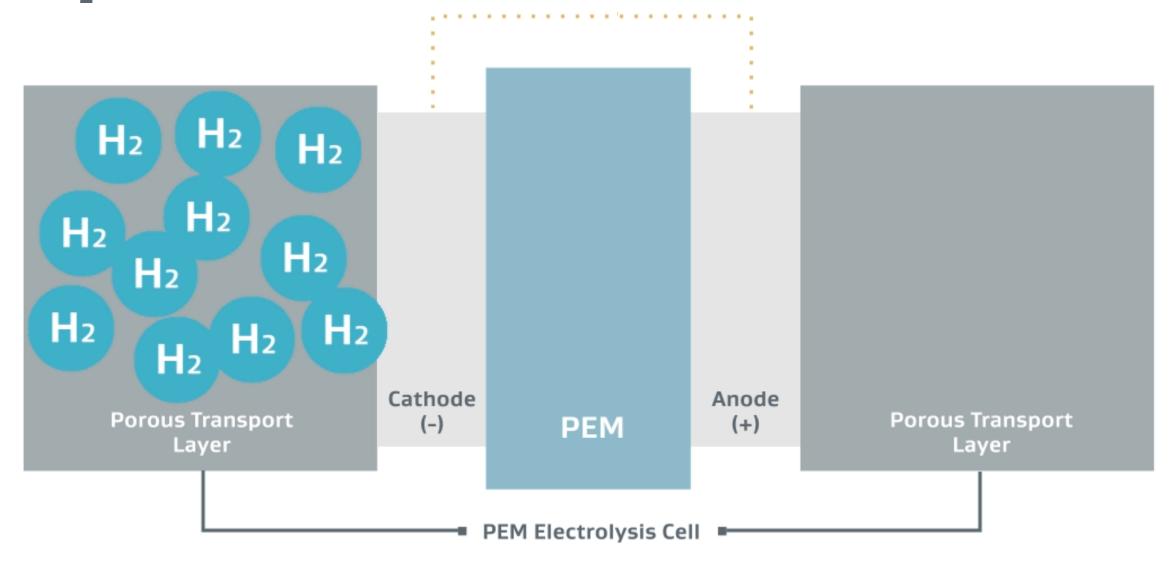
# The higher the membrane hydrogen permeation resistance, the higher the cell efficiency

**Proton Resistance** 

**Hydrogen Permeation Resistance** 

### Gore can engineer the membrane's H<sub>2</sub> crossover via:

- smart additives
- unique ionomers

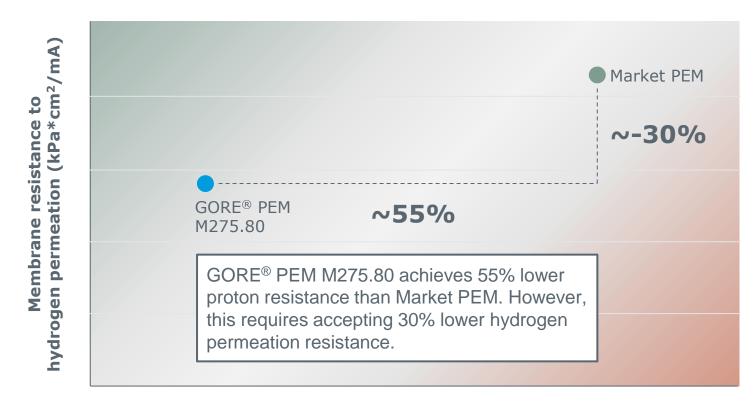


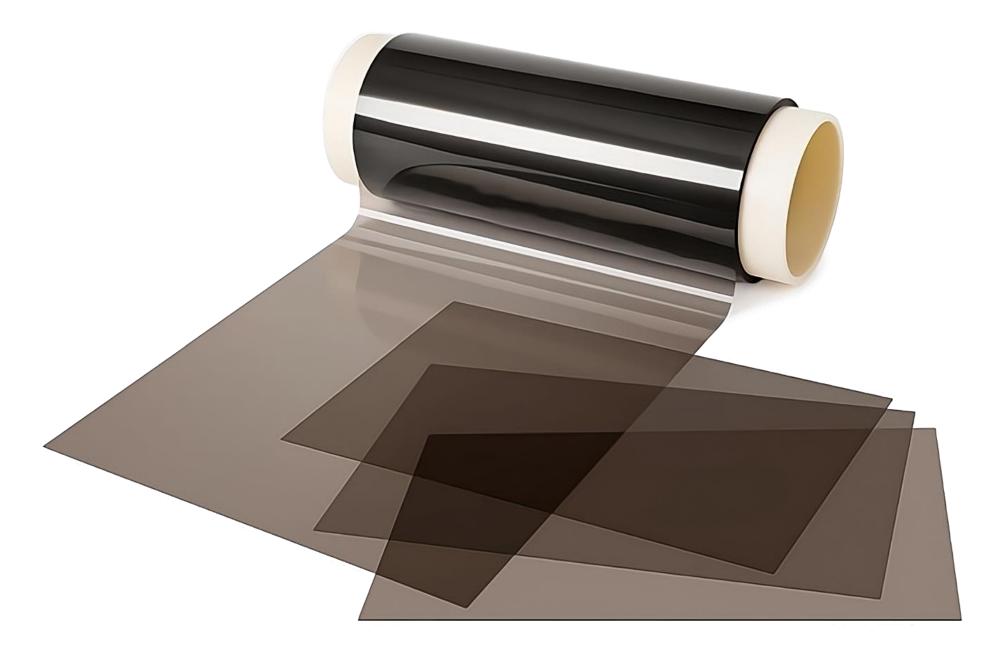
# Breaking performance barriers with our advanced PEM technology

### GORE® PEM M275.80 provides

- superior proton resistance
- excellent permeation resistance

to deliver improved overall cell efficiency.





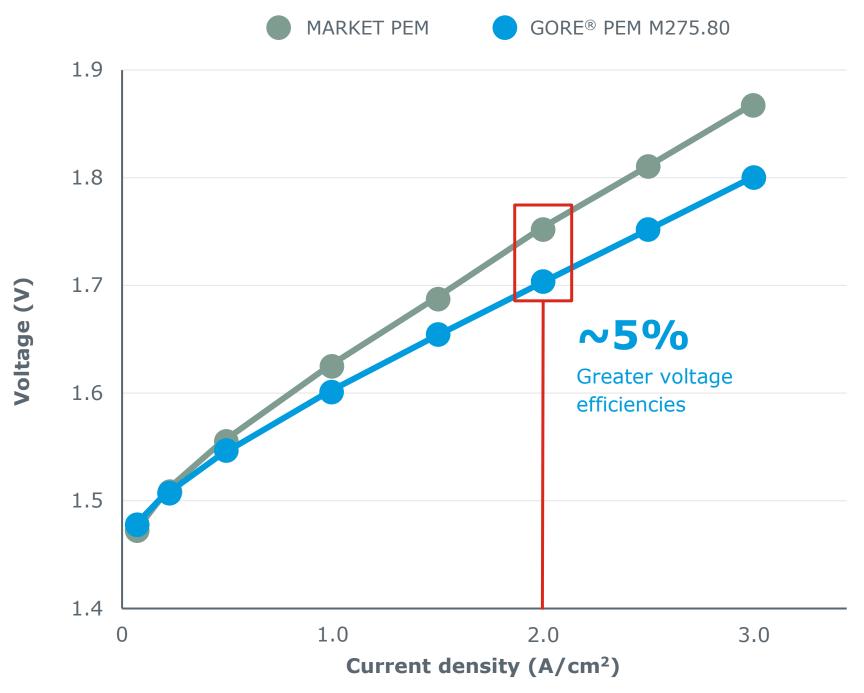
Membrane proton resistance (mOhm\*cm²)

# Increasing cell voltage efficiency. Reducing electricity consumption.

Greater cell voltage efficiencies

Gore's PEM M275.80 offers ~5% greater cell voltage efficiencies over other PEM.

This reduces the amount of electricity required to produce 1 kg of Hydrogen by  $\sim$ 5%.



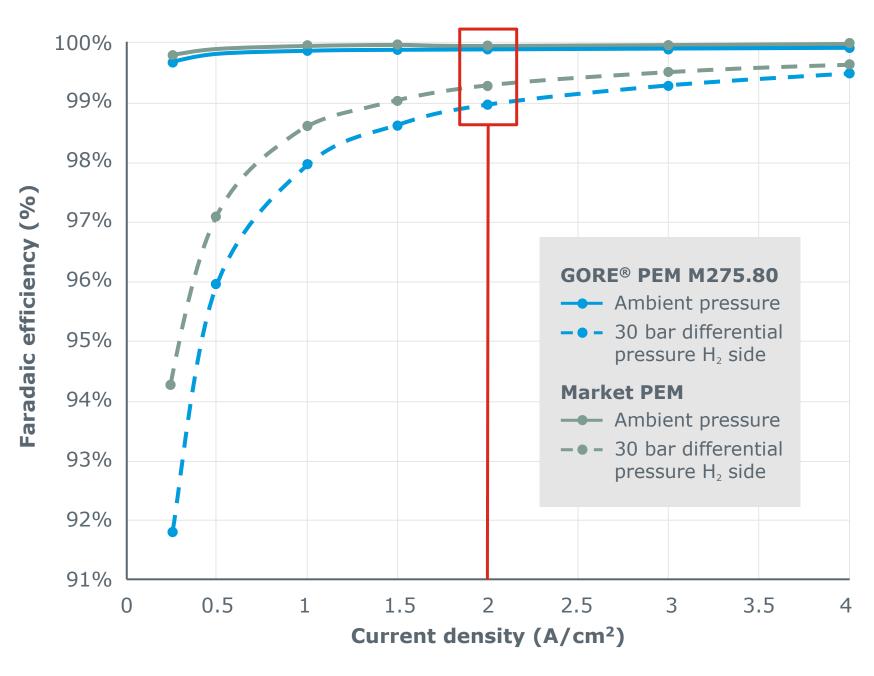
## Balancing the Faradaic efficiency

Faradaic efficiency differential

The difference in Faradaic efficiency between GORE® PEM M275.80 and Market PEM is <0.5% at 2 A/cm² and 30 bar.

Gore's balanced Faradaic efficiency has no significant impact on improving cell efficiency. The key driver for electricity savings is the PEM attribute proton resistance.

#### Faradaic efficiency at different pressure conditions at 80 °C





# Conducting an industry-first investigation







Gore collaborated with FEV Consulting to prove that Gore's PEM M275.80 provides the lowest LCOH compared to an equivalent state-of-the-art PEM in three distinct use cases:



Offshore wind-powered H<sub>2</sub> production



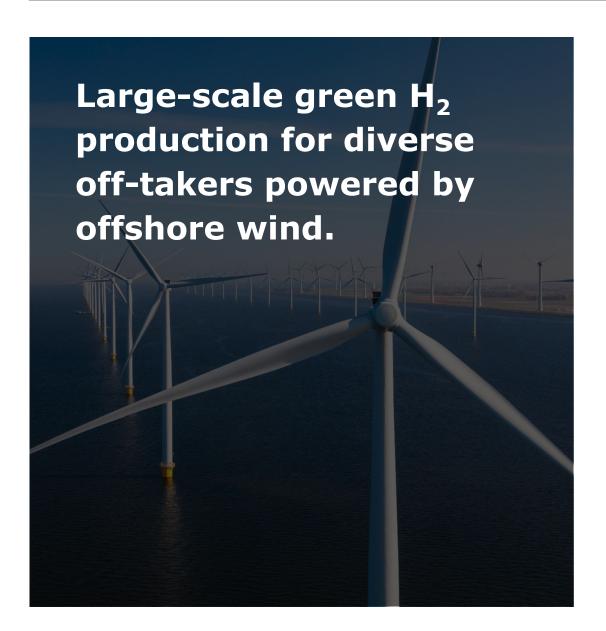
**H**<sub>2</sub> in steel production



**H**<sub>2</sub> production hub for transport via PV

**Use-case definition** 

System output LCOH output LCOH savings / year





H<sub>2</sub> production for multiple off-takers



Production: 11,400 tons of hydrogen/year



**Electrolyzer capacity:** 



**PEM Electrolyzer** system operated at differential pressure



9 Power: Offshore wind



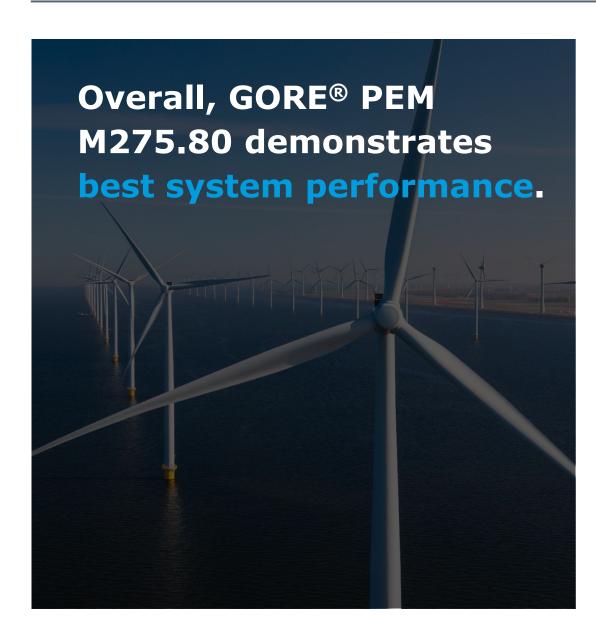


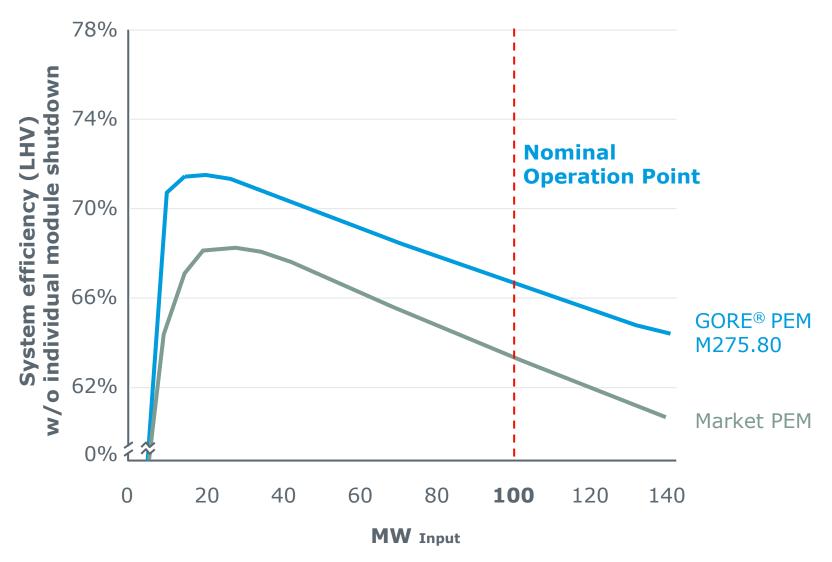
**Sale of O<sub>2</sub>: €24.5/t** 

**Use-case definition** 

**System output** 

LCOH output LCOH savings / year





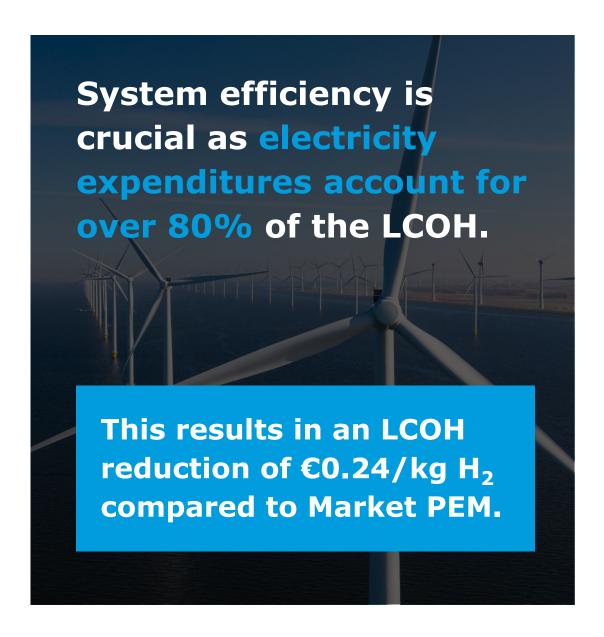
#### **Overall efficiency** (LHV)

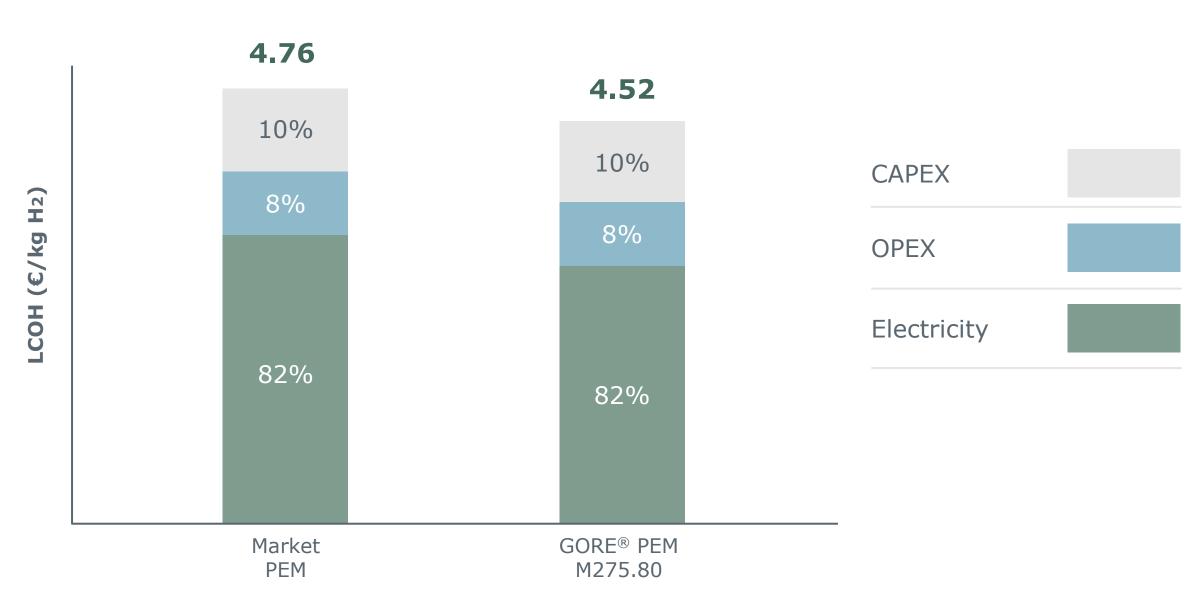
GORE® PEM M275.80	<b>67.4</b> %
Market PEM	64.1%

**Use-case definition** 

System output

LCOH output LCOH savings / year

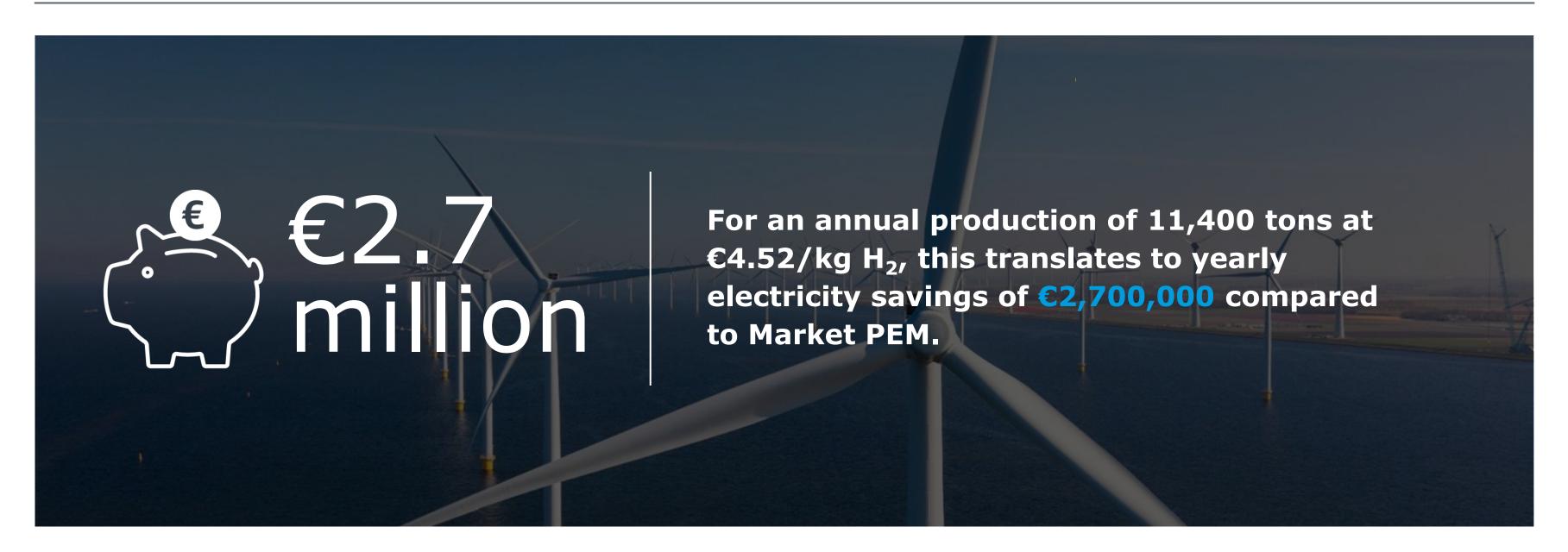




**Use-case definition** 

System output LCOH output

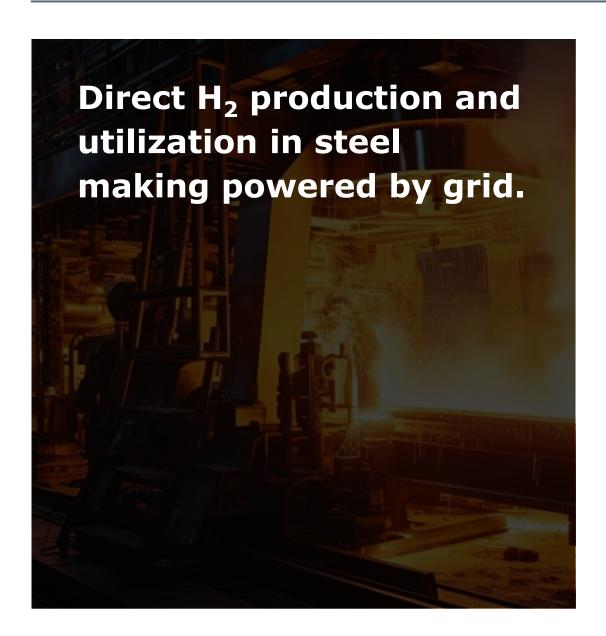
LCOH savings / year



**Use-case definition** 

System output

LCOH output LCOH savings / year







Production: 85,000 tons of hydrogen/year



**Electrolyzer capacity:** 



**Electrolyzer system** operated at ambient conditions



**Power: Via grid** from nuclear or Power **Purchase Agreements** 



**Location: France** 

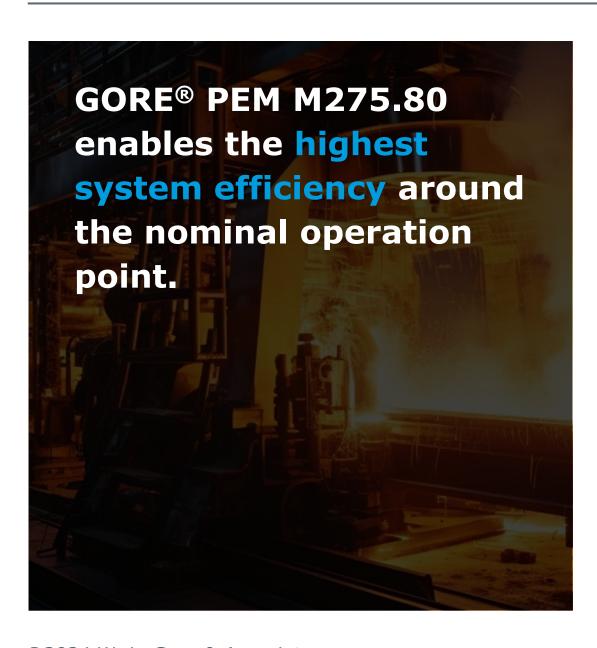


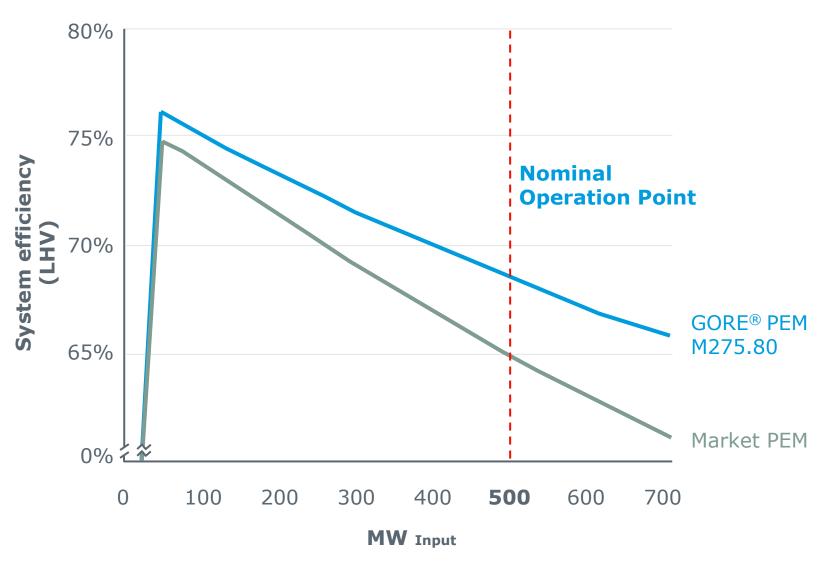
**Sale of O<sub>2</sub>: €24.5/t** 

**Use-case definition** 

**System output** 

LCOH output LCOH savings / year





#### **Overall efficiency** (LHV)

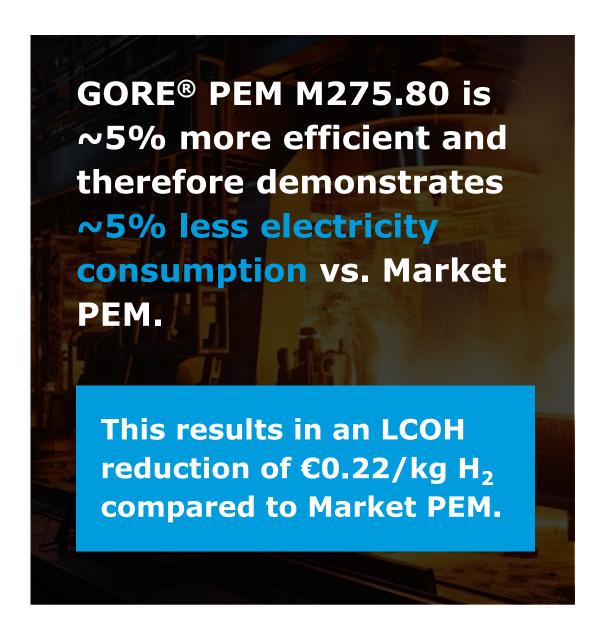
GORE® PEM M275.80	68.3%
Market PEM	64.7%

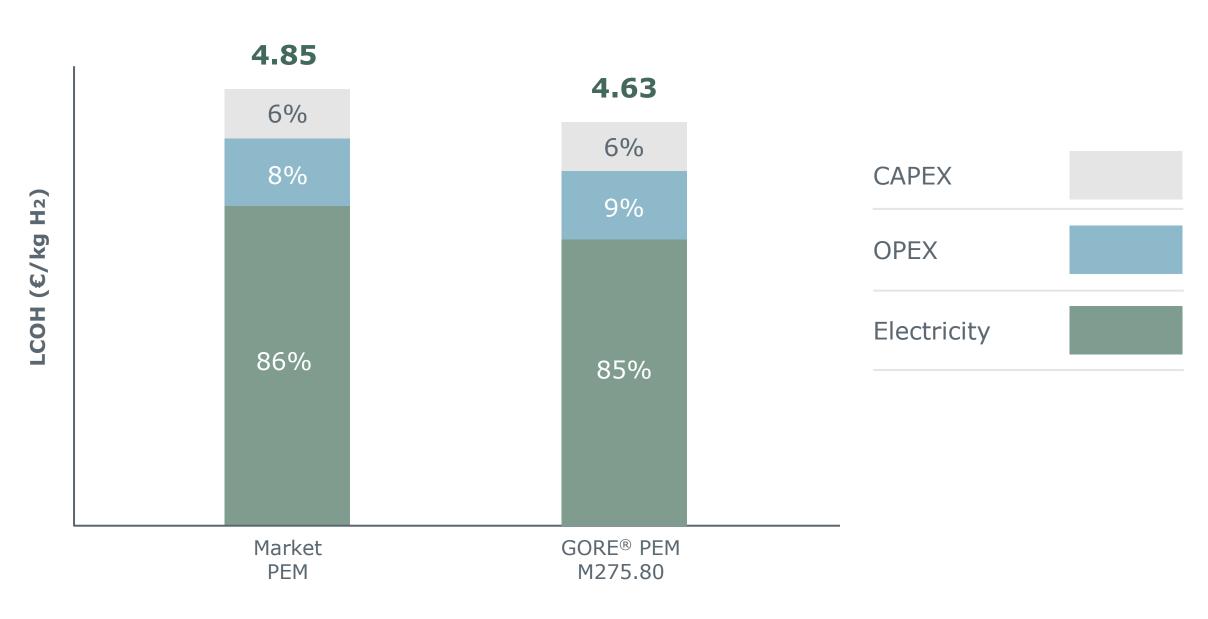
**Use-case definition** 

System output

**LCOH** output

LCOH savings / year



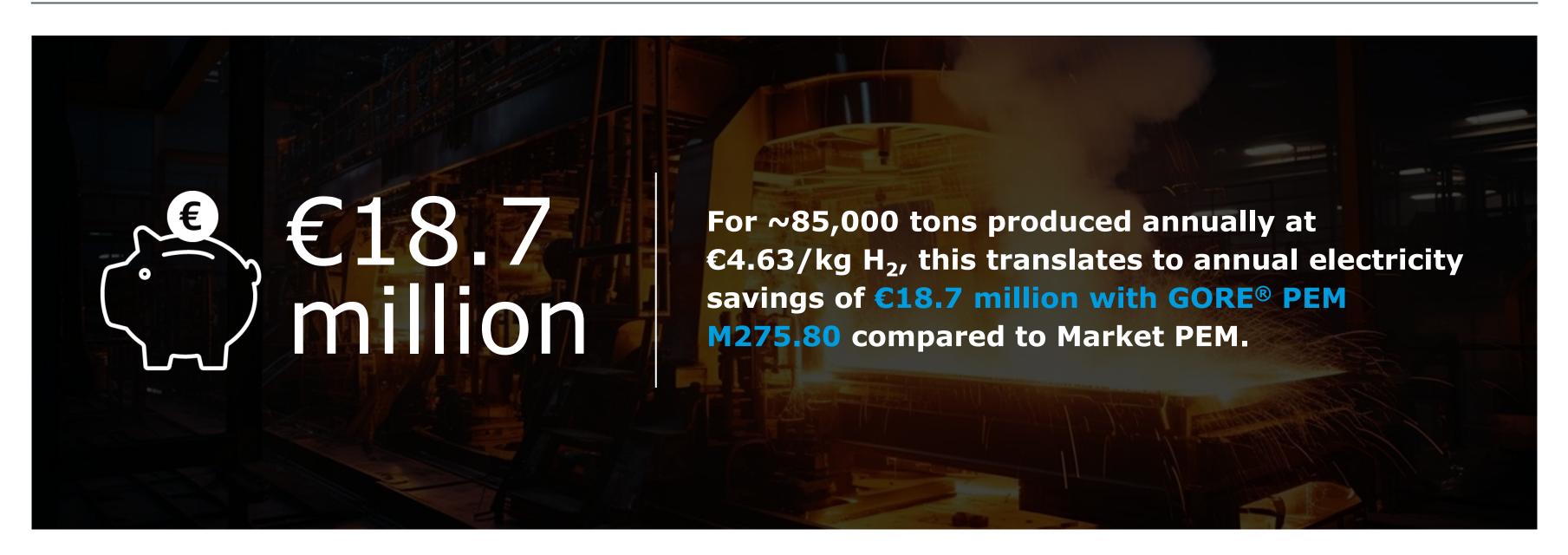


**Use-case definition** 

**System output** 

LCOH output

LCOH savings / year



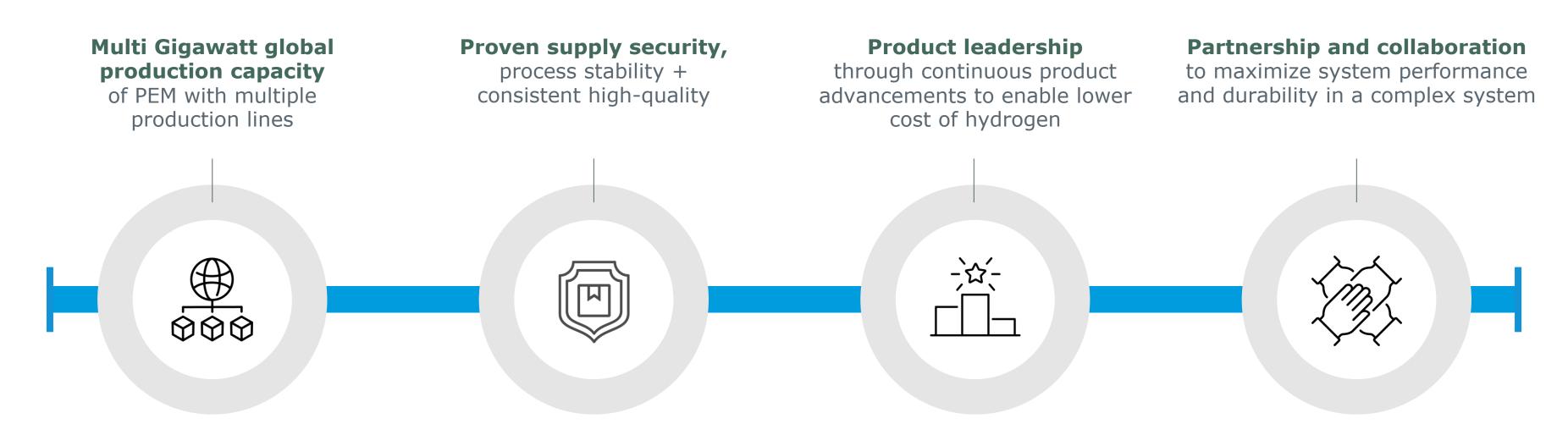
# In summary

Ambitious decarbonization goals are at risk as Modelling various use cases showed that Gore's high costs of green hydrogen are not high-efficiency PEM M275.80 reduces LCOH by affordable for off-takers. up to 5%. Further enhancements in proton resistance and hydrogen permeation resistance will drive LCOH **Electricity** costs are the **primary cost driver**. even lower. Therefore, innovations such as unique ionomers, Highly conductive PEMs can significantly improve voltage efficiency and therefore reduce electricity additives and a thin & durable membrane costs. **construction** play a pivotal role.



## Gore's PEM promise

How Gore supports the scaling of green hydrogen production



Together, improving life.

