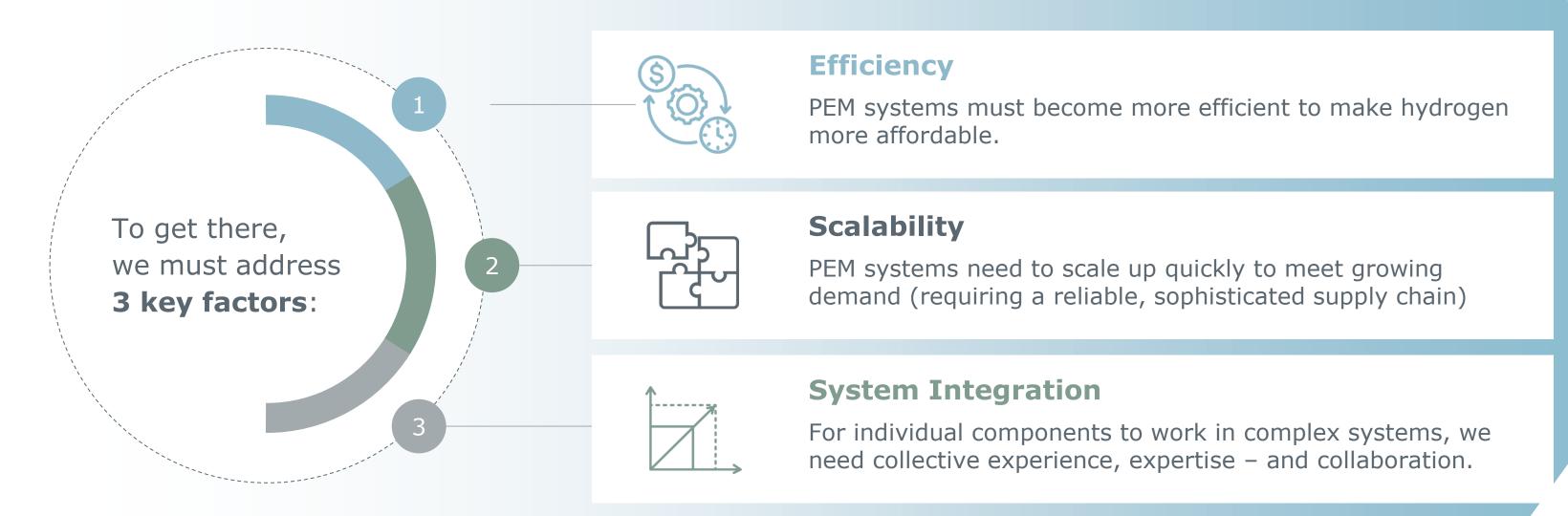


## Agenda: Three Pathways to Progress

Identifying — and overcoming — the challenges for green hydrogen production.

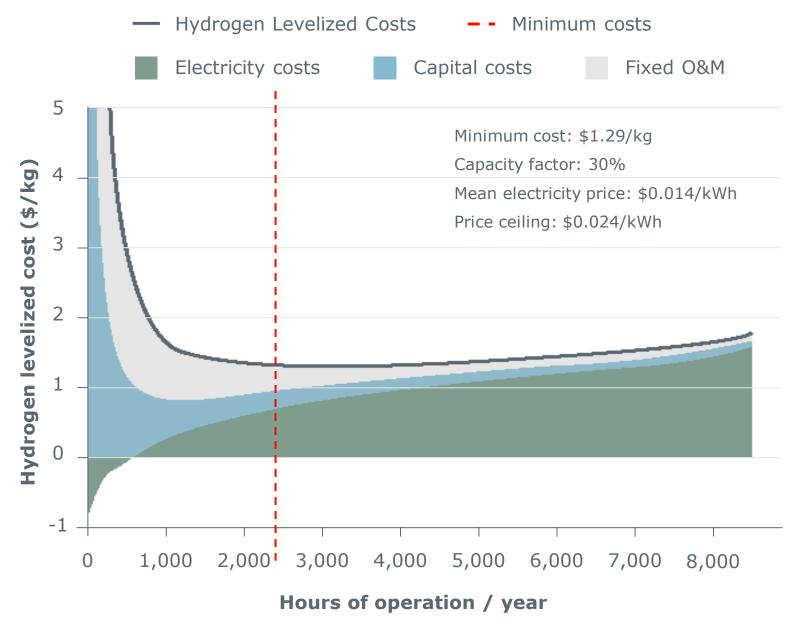
### PEM Electrolysis is a viable production pathway to achieving decarbonization targets.





### Reducing OPEX is key to delivering results

CAPEX is important. OPEX is critical.



NREL (2022), Operating strategies for dispatchable PEM electrolyzers that enable low-cost hydrogen production, Alex Badgett, Bryan Pivovar, Mark Ruth at the International Conference on Electrolysis 2021, Golden, Colorado, US

## Massive industry scale-up will enable lower CAPEX via:

- Increased plant size & economies of scale.
- Optimized electrolyzer design & plant integration cost.

To scale up to meet net-zero demands, OPEX is the deciding factor in delivering a lower levelized cost of hydrogen.

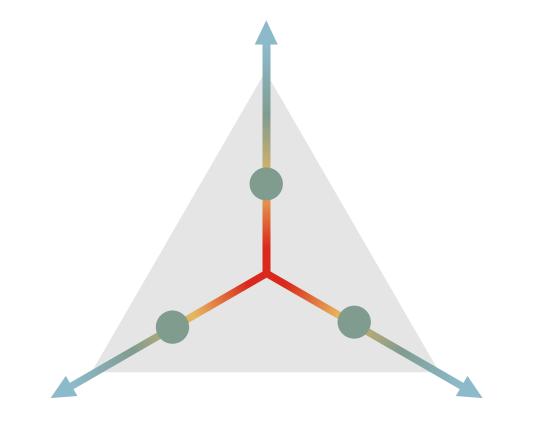
## Tackling technology trade-offs to reduce OPEX

Why compromise – when you can optimize?

- Engineers typically face the 'system dilemma' of optimizing performance, safety and durability.
- Optimizing for 1 criteria has meant compromising on the others... until now.
- Gore has developed an advanced PEM that can optimize them all – at the same time.

### **PERFORMANCE**

(e.g. voltage efficiency, proton conductance)



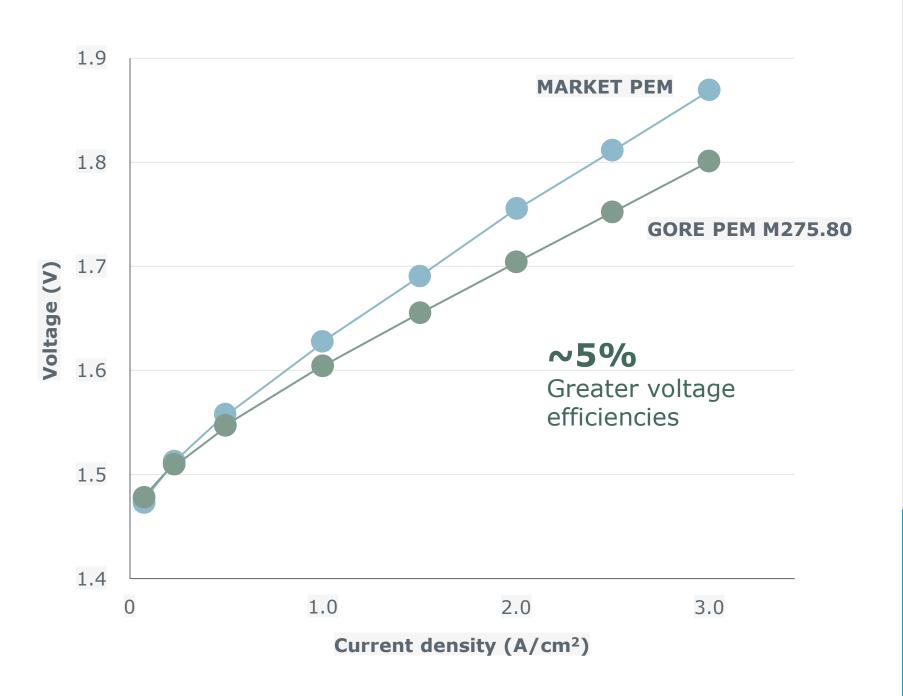
### **SAFETY**

(e.g. hydrogen gas crossover)

### **DURABILITY**

(e.g. chemical/mechanical stability)

### Increased performance with Gore's PEM



- Gore's PEM M275.80 offers ~5% greater
   cell voltage efficiencies over other PEM
   while meeting safety & durability requirements.
- This reduces the amount of electricity required to produce 1 kg of Hydrogen.
- A more efficient PEM enables a **smaller stack** and a higher production of H<sub>2</sub>. Small stacks are important where space is premium/key.

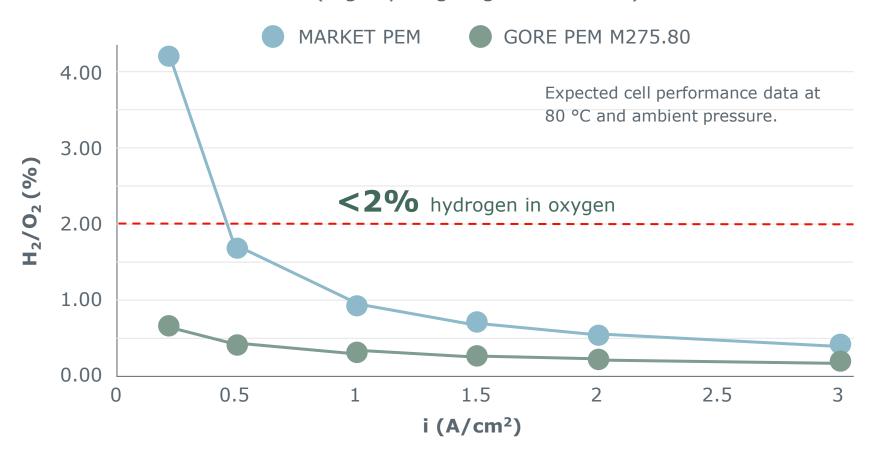
Increasing voltage efficiency enables
higher H<sub>2</sub> output for the same energy
consumption (or vice versa; less energy
consumption for the same H<sub>2</sub> output)

## How does Gore's PEM improve safety & durability?

Applying our materials science expertise to enable reliable and long-lasting WE systems.



(e.g. hydrogen gas crossover)

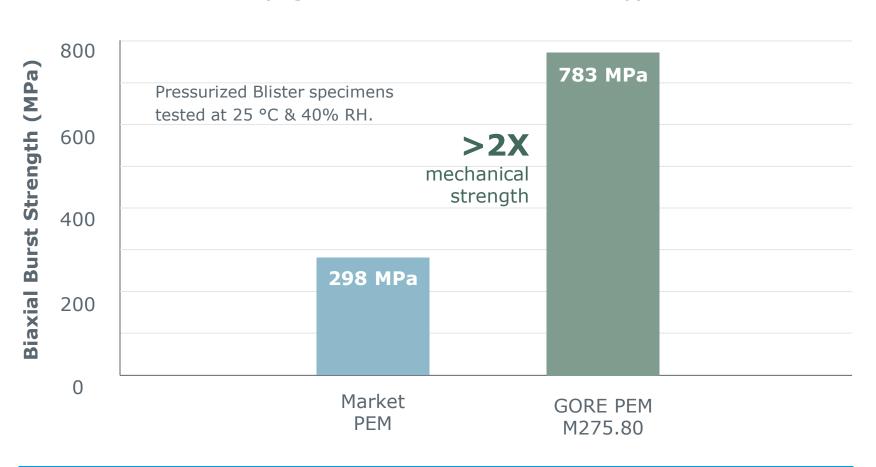


## • Gore's additive technology enables <2% hydrogen in oxygen concentrations over a wide operating range - even at low current densities.

### • Wider Operation Range following load cycles results in longer uptime while staying below safety limits.

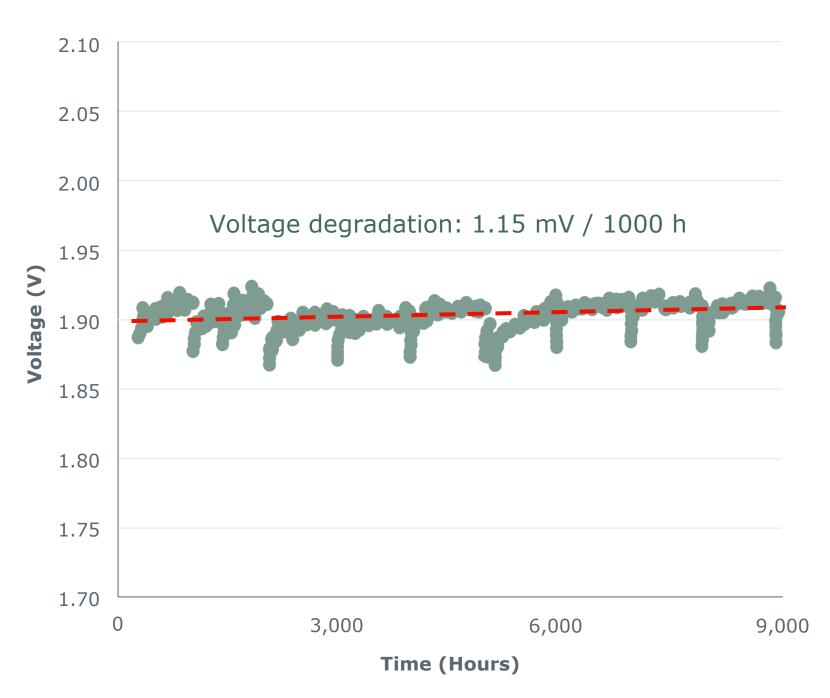
#### **DURABILITY**

(e.g. chemical/mechanical stability)



- This extends WE system durability and reduces service intervals for continuous operation.
- Higher mechanical durability enables long-life WE systems and reduces maintenance for longer system uptimes.

## Demonstrating our PEM durability with • ITM POWER



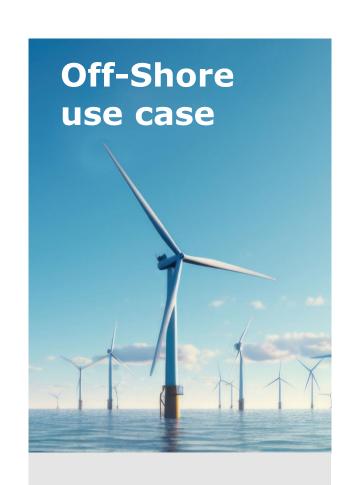
Data acquired & shared by ITM Power

- Durability testing of Gore's PEM M275.80.
- Undertaken at ITM's state-of-the-art test facility.
- Test performed under high current conditions
   (3.3 A/cm²) to maximize hydrogen production.
- Cell operation >9,000 hours (and ongoing).

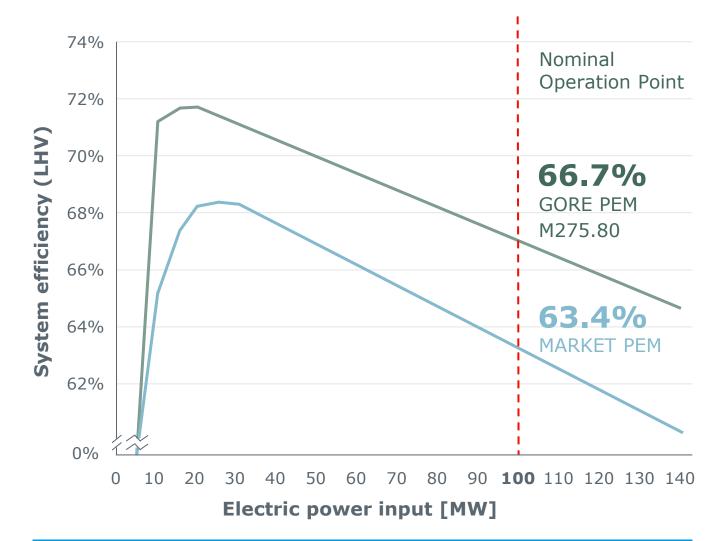
Test demonstrates excellent membrane durability and <1% voltage degradation (over the 9,000 hours test duration)

### Achieving better efficiency and LCOH with Gore's PEM

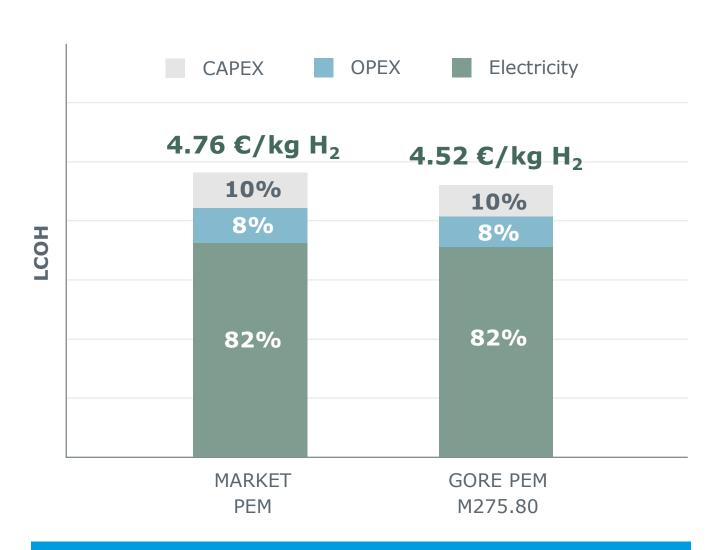
Electrolyzer simulation for off-shore wind park



- Wind Park: 200 MW
- Electrolyser: 100 MW
- H<sub>2</sub> output @ 30 bar
- Off-shore typical load profile
- FLH: ~5,600 hrs.



 Highest system efficiency is enabled with Gore PEM M275.80 – not only at nominal power but also in part load.



- System efficiency is crucial electricity expenditures account for over 80% of the LCOH
- Gore membrane demonstrates clear LCOH advantage over Market PEM

# Breaking performance barriers with Gore's high-performance PEM

Reducing system trade-offs with our advanced membrane technology.

#### **Ionomer**

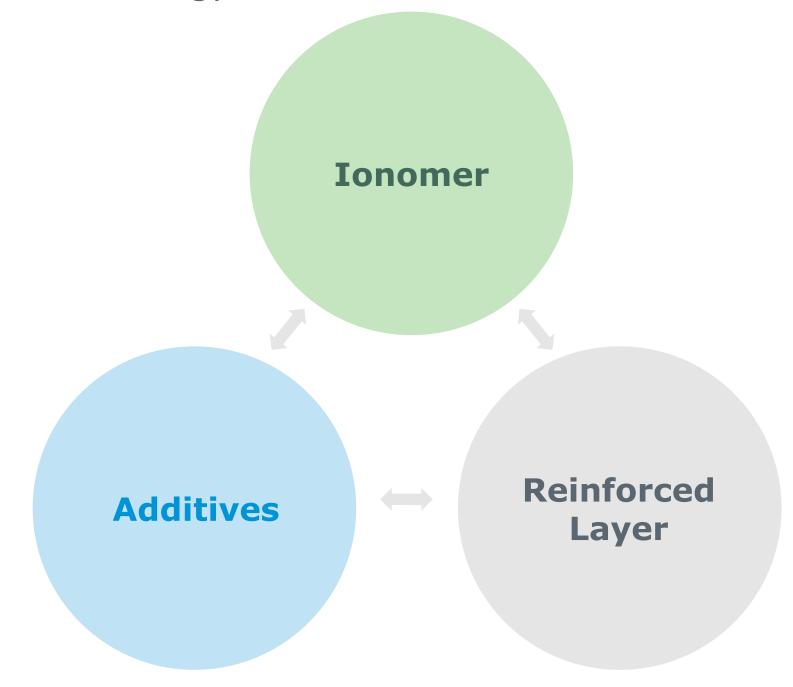
 High proton conductivity + high voltage efficiency for increased performance

#### **Additives**

 Greater chemical durability + reduced H<sub>2</sub> crossover for increased durability and safety

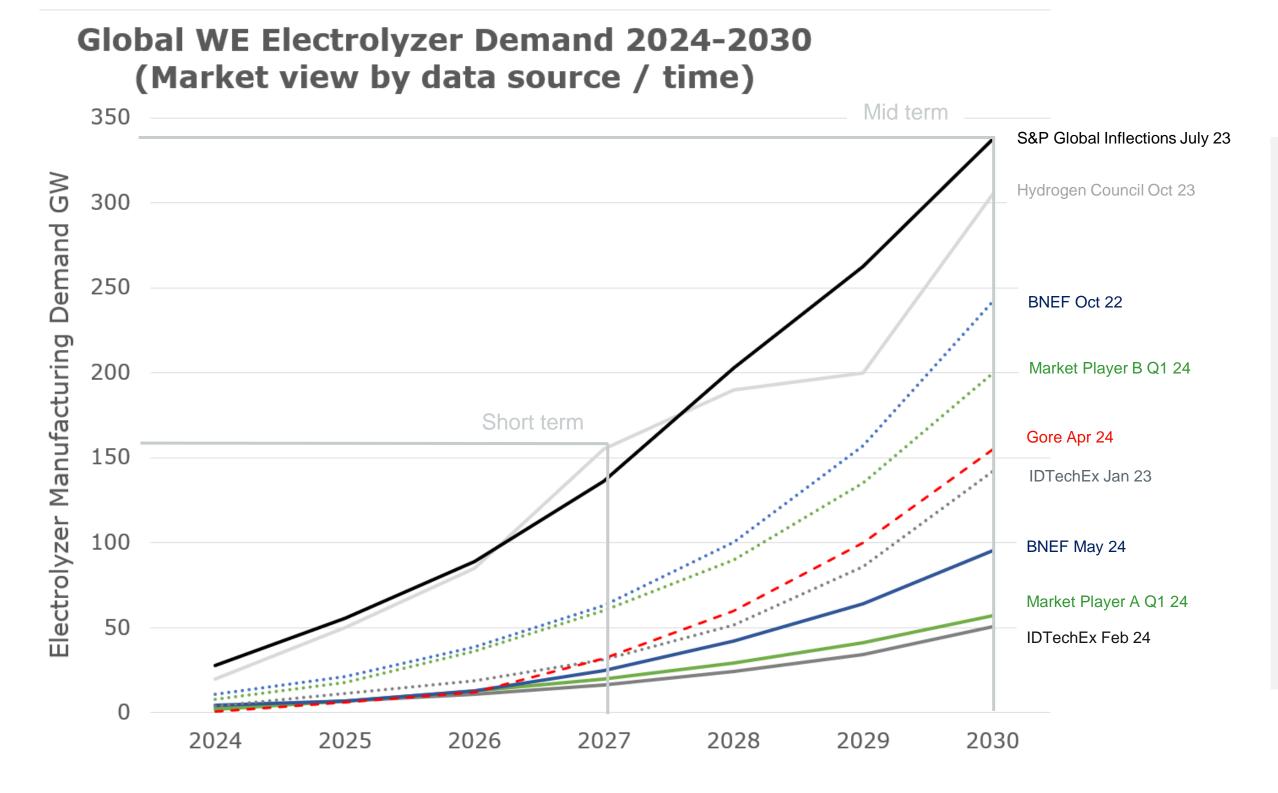
### **Reinforced Layer**

 Enabling thin, highly conductive, mechanically + chemically durable membranes for increased durability and performance





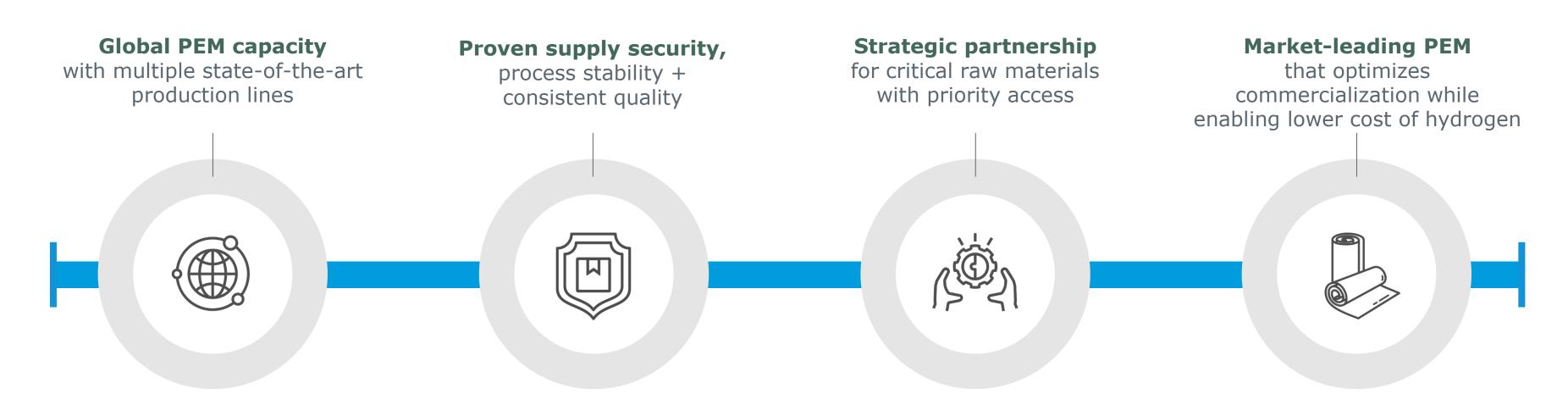
## Next decade will see significant Green H<sub>2</sub> growth. Global water electrolyzer manufacturing has to scale to meet market demand



- Rate of market growth is uncertain
- As a critical component supplier Gore is uniquely positioned in the value chain
- Gore is investing to develop our own market perspective to ensure we are ready to meet future demand

## Applying our fuel cell expertise to water electrolysis

Overcoming challenges and reducing risks in an uncertain environment.



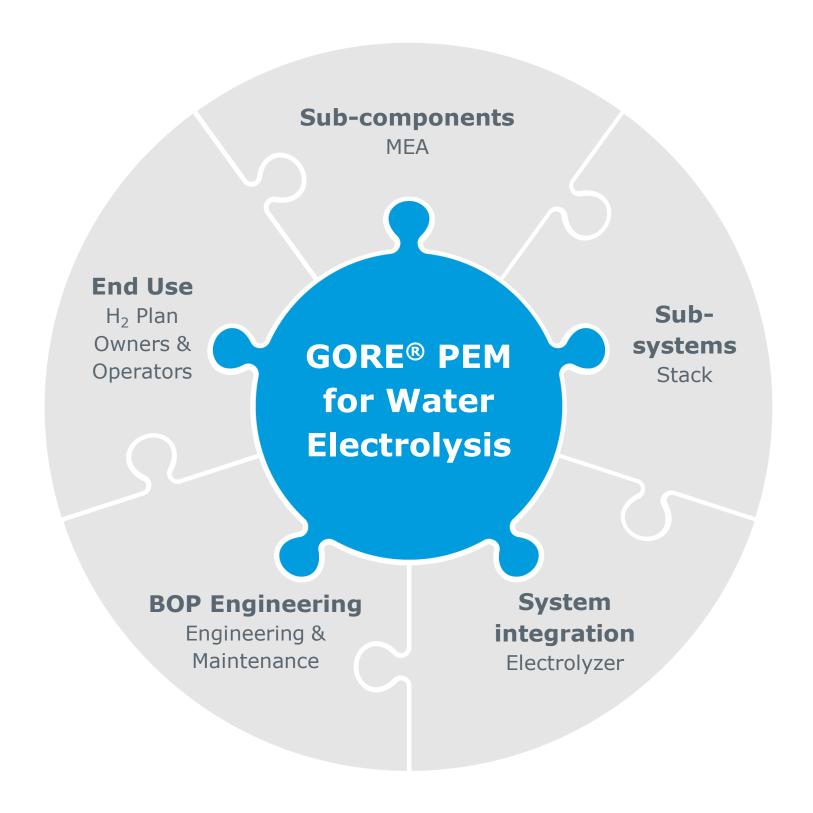
Gore's established enterprise resources are set up to support **Multi-Gigawatt installations TODAY**.



### Even an advanced membrane can't do it alone ...

- A new and complex technology presents new and complex challenges.
- Different stakeholders in the supply chain may have competing requirements.
- The solution? **Collaboration**.

Interdependent components require orchestration. Our collective expertise and experience can solve component integration challenges!



## Creating the clean energy future – together.



- We have developed a "multi-use" membrane for broad application in Water Electrolysis ...
- ... and with the right partners, we can develop tailored WE membranes for different systems + requirements.



### **WE OFFER**

- 1. 25 years' membrane technology & electrochemical expertise
- 2. Global analytical capabilities and prototyping facilities
- 3. Proven, reliable and secure supply

### **WE'RE LOOKING TO**

- 1. Expand our fundamental understanding on PEM fitness-for-use in Water Electrolysis systems
- 2. Increase our technical insights on system performance and component interactions
- 3. Align on future development vectors and product roadmaps

# In Summary - We can achieve our carbon targets - if we collaborate



## EFFICIENCY. SCALABILITY. SYSTEM INTEGRATION.

- ✓ WE systems must become more efficient to make hydrogen more affordable – enabled through Gore's highly conductive and durable PEM.
- ✓ For individual components to work in complex systems, we need collective experience and expertise enabled by effective collaboration.
- ✓ WE PEM systems need to scale up quickly to meet growing demand enabled through Gore's already established high volume capacity and proven supply security.

LET'S NOT WAIT TO CREATE A CLEAN ENERGY FUTURE. PEM TECHNOLOGY IS **AVAILABLE AT SCALE TODAY**.

# DOWNLOAD YOUR DIGITAL COPY.

Simply scan the QR code to access this presentation online.

### THANK YOU.

Contact our Clean Energy team to learn more about the new

**GORE® PEM for Water Electrolysis.** 

gore.com/alt-energy

Together, improving life



